

Decarbonising the freight industry





Decarbonisation and CO₂ allocation SaaS raising €2m bridge financing priced on series A

#### **Our Mission**

To drive decarbonisation and accelerate the transition to a carbon-free freight industry

#### A message from Jakob Muus, Founder, CEO

"I founded Tracks with the vision of a decarbonised freight sector. My time in strategic innovation at Volkswagen showed me the huge, untapped potential of a digitised and efficient freight industry **where real data will make a real difference**. Tracks is going to empower companies to meet and exceed their emissions targets."

- ✓ M.Sc. In innovation & Business Development from CBS and CEMS MIM from WU Wien
- ✓ 5.5 years Strategic Innovation in the Volkswagen Group Research and in Volkswagen Financial Services
- √ 3 Startup Exits in 2008-2012
- √ Founded Tracks GmbH in January 2018
- ✓ Speaker on Logistics for German Startup Association





### Global freight emissions are on pace to double by 2050



As of May 2021, any company that buys transport is required to measure, and disclose CO<sub>2</sub> emissions

*In all three scopes:* 

- · Scope 1: direct emissions,
- Scope 2: electricity, heating or cooling costs
- Scope 3: all other indirect emissions produced in a company's supply chain<sup>1</sup>



Scope 3 emissions make up more than 90% of a company's carbon footprint<sup>2</sup>

Scope 3 emissions are the most difficult emissions to account for



Current methods for tracking CO2 emissions yield inaccuracies of up to 400%

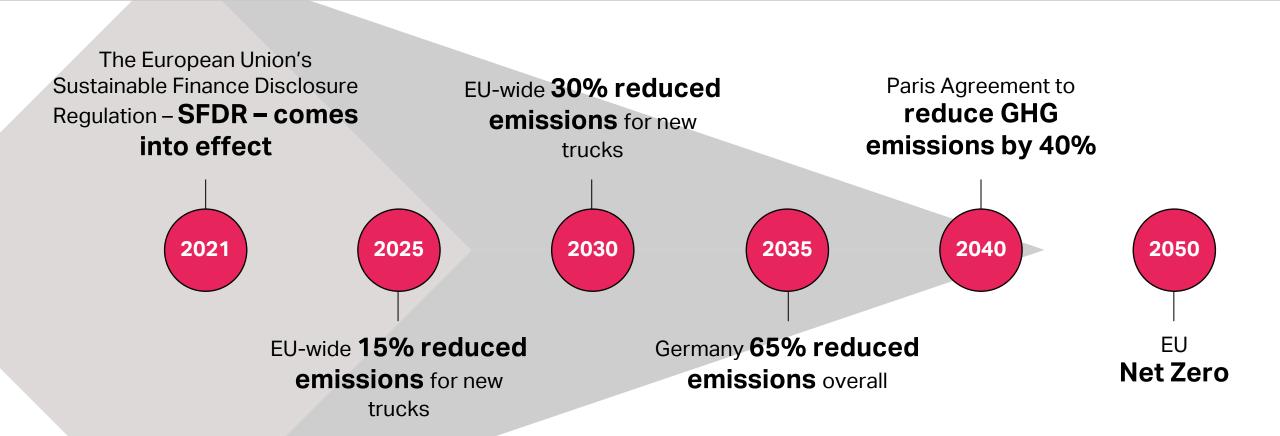
Current methods rely on estimated data leading to inflated offset fees<sup>3</sup>

<sup>&</sup>lt;sup>1</sup> https://internationalbanker.com

<sup>&</sup>lt;sup>2</sup> Nike Sustainability Report. In 2020, Nike's Scope 3 Emissions made up 98% of their total emissions

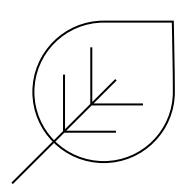


### Green legislation puts additional pressure on existing business models<sup>1</sup>



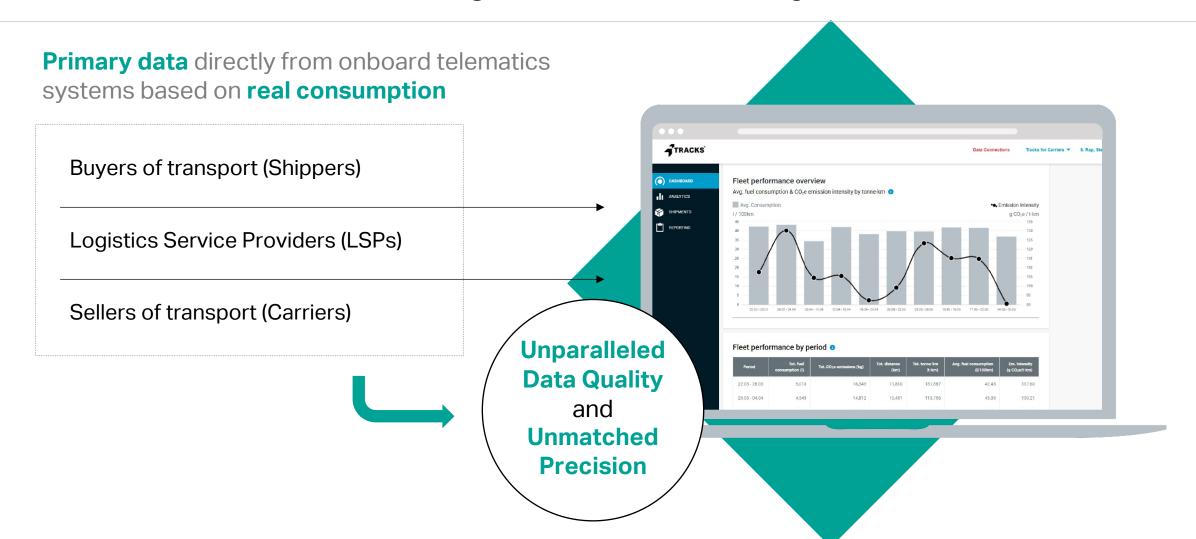


To be eligible for funding by "green" investors, companies must set strategies for lowering CO<sub>2</sub> emissions and conduct proper CO<sub>2</sub> accounting





# Tracks streamlines data sharing between market players, enabling precise measurements and actionable insights to meet climate targets





**Tracks** is the world's **first accredited platform** to offer **simple, automated** solutions that empower companies to **precisely measure**, manage and mitigate **Scope 3 CO<sub>2</sub> emissions** 







### **Automated**

- API-integration into existing tools and processes
- Automated dataexport

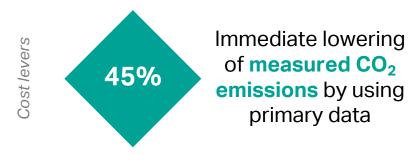


### **Effortless**

- No hardware required
- Simply create an account
- Use existing telematics data



### Resulting in immediate benefits on both cost and revenue side





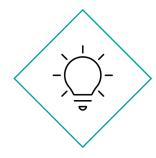
Short-term lowering of CO<sub>2</sub> emissions through optimised planning



Long-term lowering of CO<sub>2</sub> emissions through investments



Improved
competitiveness
through sustainable
procurement
processes



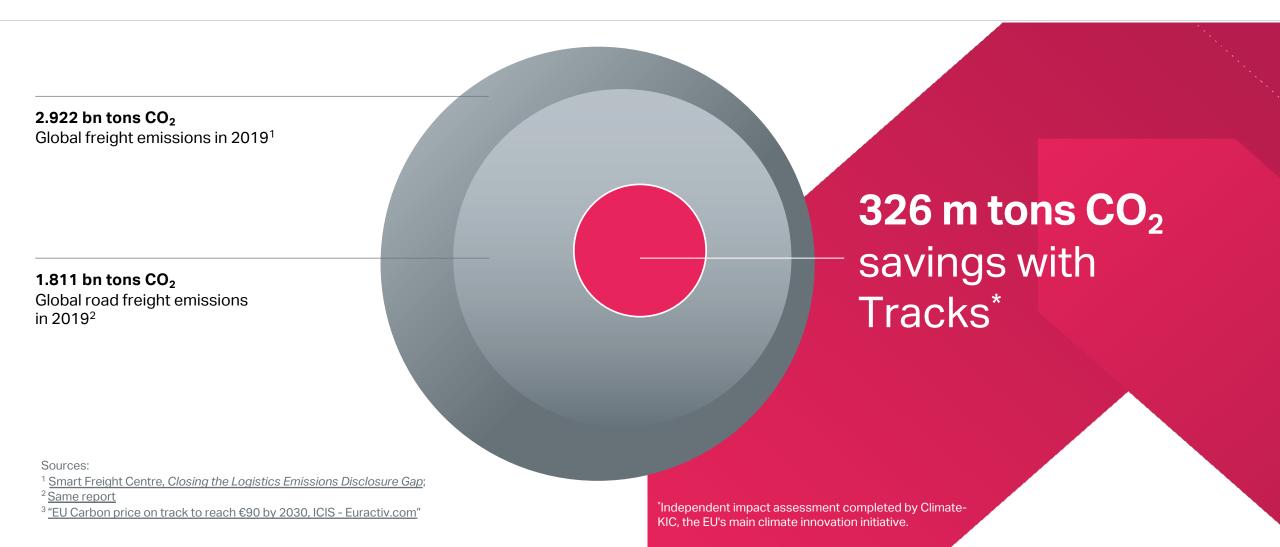
More innovative
Use of primary data
unlike traditional
estimation methods



Clear and
accredited green
profile to underpin
existing
sustainability
messaging



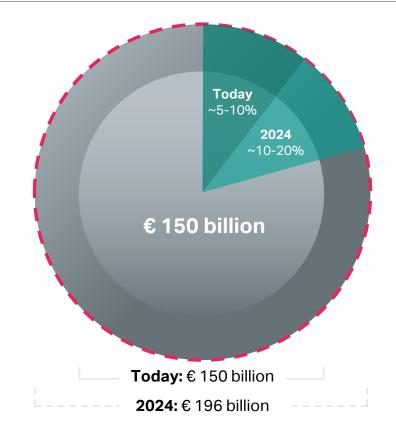
# Enormous savings potential in $CO_2$ emissions from road freight and transport operations alone





### The opportunity is huge and fast growing with +150 billion growing at 20 - 30%

#### A €150 bn market with strong network effects\*



#### ... resulting in 20-30% annual growth

Digital platforms' share is growing

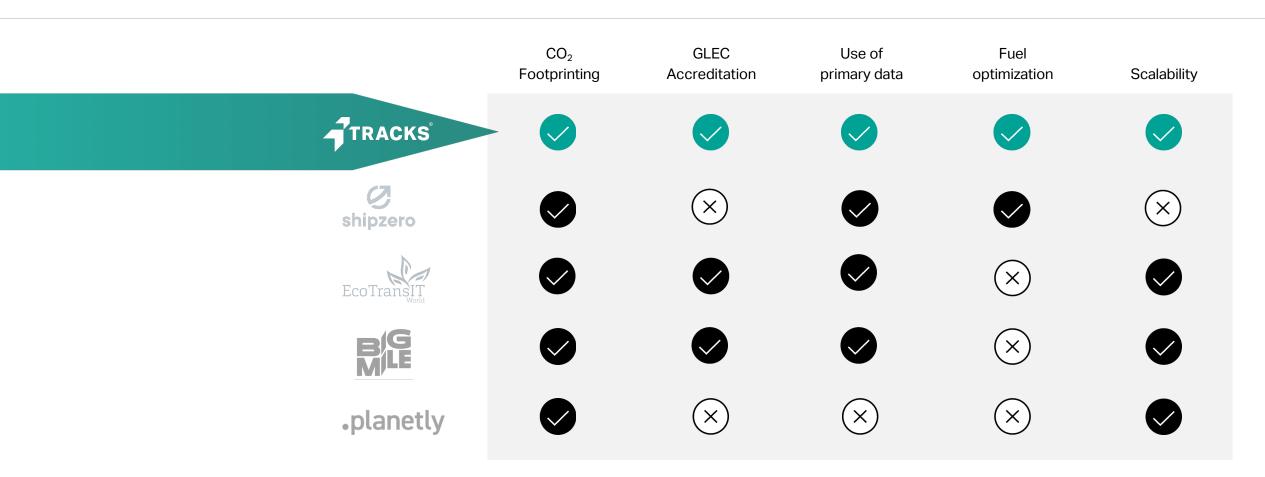
Total market growing ~7%

Underlying serviceable share of market growing 20-30% p.a.

\*Sources: Closing the Logistics Emissions Disclosure Gap. Smart Freight Centre, July 2020. Market size based on 06.2021 EUA benchmarks of 50,91€ per ton; Smart Freight Centre; Mark Sullivan - Chief sustainability strategist BNP PARIBAS



Tracks is the first solution in the world accredited to work with primary consumption-based data, and the only one to go beyond simple measuring towards real decarbonisation"



Other companies estimate, we measure.

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# Through a platform strategy, we are positioned to service multiple players with bespoke solutions

#### **Shipper Solution**

Effortless emissions management for shippers who want to start decarbonising their supply chain

Subscription model + Setup fee

#### **LSP Solution**

Automated  $CO_2$  solutions for Logistic Service Providers start adding sustainability to their services

Licensing model plus tracking fee + Setup fee

#### **Enterprise Partner Solution**

For service providers who want to improve their service offering through sustainable supply chain solutions

Licensing model plus tracking fee + Setup fee

#### **Carrier Solution**

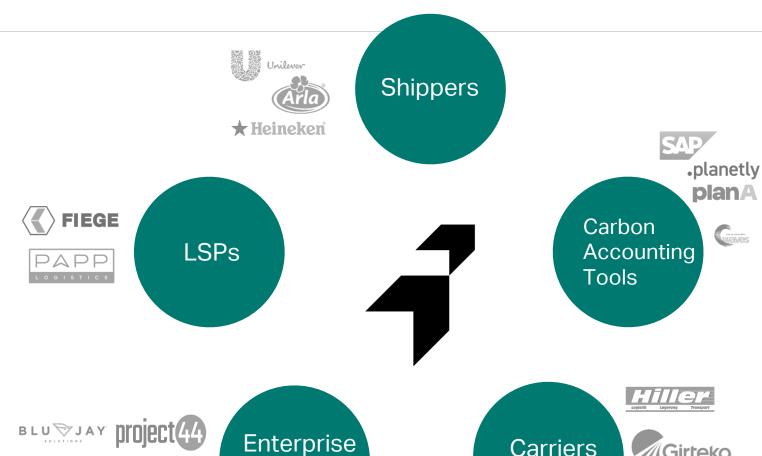
Effortless emissions management for carriers who want to start decarbonising their businesses

One-time set-up fee + Discounted subscription model

#### **Carbon Accounting Tools Solution**

Offering complementary data infrastructure to enhance existing carbon accounting efforts

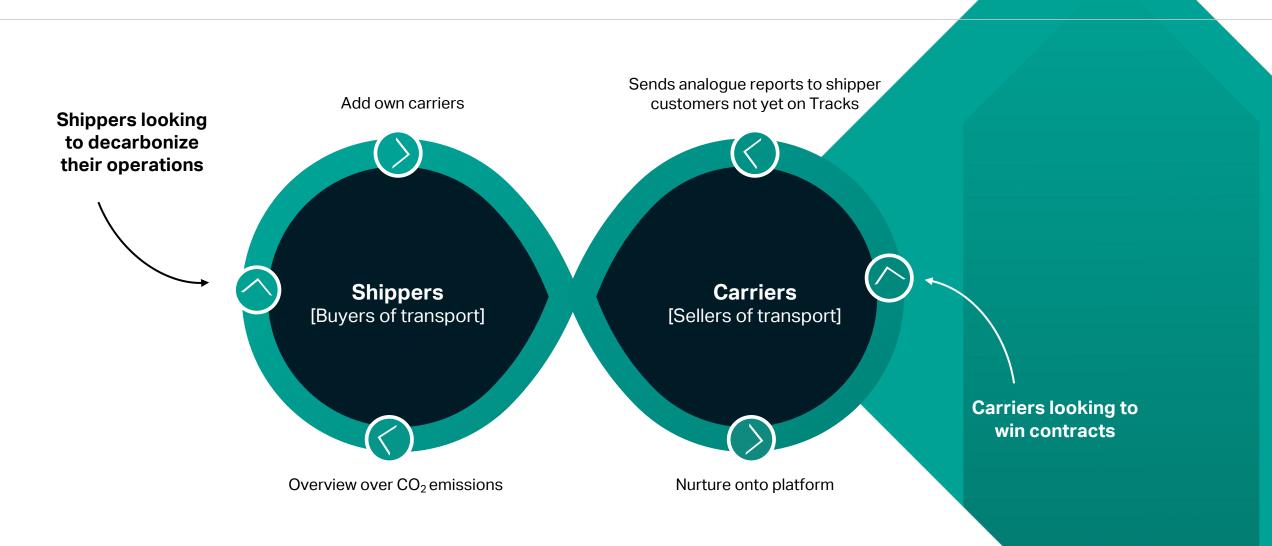
Licensing model plus tracking fee + Setup fee



**Partners** 



Tracks platform is being build to create a flywheel effect and unlock exponential growth of both shippers and carriers





# Our go-to-market strategy considers a growing penetration in the EU and USA focusing initially on road freight and partnership agreements



**Germany** and **France** will be our initial focus followed by **Scandinavia**, **Austria**, **Switzerland** and **Benelux**.

By 2023, we will expand throughout the **EU**. Due to legislation requirements, all companies in the EU will have to account  $CO_2$  in their supply chains.

Tracks has also been getting attention from the USA, Australia and New Zealand. In two years, we plan to expand into the USA.



Tracks covers all five modes of transportation (air, sea, river, road and rail) but we will focus initially on overland transport.

Due to its complexity, road freight yields the biggest gap in CO2 measured emissions, and thus the biggest opportunity.

Intermodal roll-out in 2022, Multimodal roll-out to follow in 2025.



We will leverage the existing infrastructure and sell our services through **partnerships** in the short term.



### Just before the inflection point













Three specialised LSPs with own fleets servicing the food and industrial sectors

A bulk tank transport solutions company with a fleet of 50 highly-specialised vehicles.

#### Three partnerships

- Global supply chain visibility platform, Project44
- Global TMS and system integrator, Novigo
- Global truck OEM, RIO









Tracks has **three shipper clients** and **two high-profile partnerships** in the pipeline. All are expected to close in Q1 2022.



We have built a solid sales funnel and we are filling it with large and mid-sized companies.



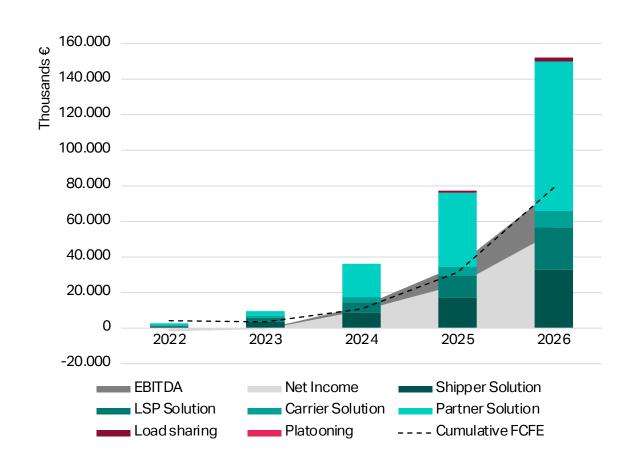
## Tracks revenue growth and scalable operating platform helps drive significant cash returns

Our sales will reflect a growing penetration in our target markets with the shipper, carrier, LSP and partner solutions.

From 2025 we expect an additional income coming from Load Sharing and Platooning, two innovative solutions that will follow the expected evolution in the logistics market.

200k€ MRR expected by Q3-4 2022 and break-even in 2024.

EBITDA margin 50% by 2026.



Team

16



### We are expanding our current team of 18 FTEs and will hire for one key leadership role every quarter



**Jakob Muus** Founder & CEO

**VOLKSWAGEN** 

FINANCIAL SERVICES



**Bheesham Talwar** Head of Strategic Partnering







NOKIA



Dr. Igor Nikolaev Co-Founder & CTO











**Dominik Hengge Head of Product** 







René Meyer CFO







**Gunnar Larsson** Head of Sales







#### Hiring



Head of Network Partnering **Head of Business Development** Head of People and Organization Head of Customer Service



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# We have built a world-class solution for $CO_2$ optimization in transport and logistics and will now take it to the next level

### Phase 01: SEED Product-market fit

- Built core team
- ✓ Obtained GLEC accreditation
- Launched solutions for shippers and carriers
- Secured and monetised first customers
- ✓ Generated first channel partners

### Phase 02: SERIES A Prepare for hyper-growth

- Implement LSP solution
- Set up marketing channel mix for hyper growth
- Expand partner network (sales, integrations, white label)
- Validate KPI assumptions
- Prepare fleet management roll-out
- Expand leadership team

### Phase 03: SERIES B Execute hyper-growth

- · Execute data monetisation
- Launch fleet management services to carriers
- Expand internationally
- Prepare multi-modal expansion

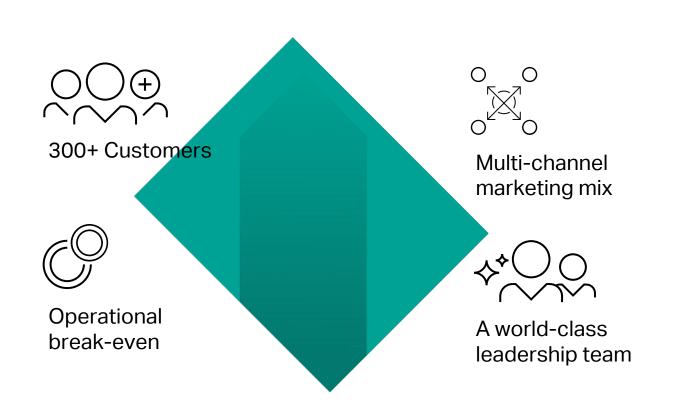
### Phase 04: SERIES C Capture entire value chain

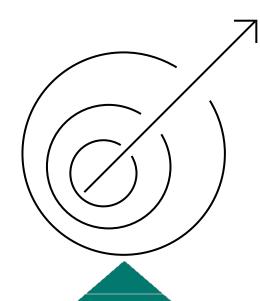
- Launch multi-modal solution
- Become fully differentiated CO<sub>2</sub>
   visibility company for logistics operations
- Empower businesses to decarbonise their supply chains
- Reach €100m ARR

2021 2023 2026



Raising a €2m bridge round priced on Series A to start Phase 02 of the Tracks playbook, resulting in:





Readiness for hyper-growth



# Contact us for detailed figures and a live product demonstration

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